

FOR IMMEDIATE RELEASE

Media Statement from Millennium & Copthorne Hotels Limited

Millennium & Copthorne Hotels Limited (MCHL) response to queries and news reports on board changes.

Update on MCHL Board Composition

Singapore, 24 April 2026 – The Board of Millennium & Copthorne Hotels Limited (MCHL) plays a central role in the governance and strategic oversight of the Millennium Hotels and Resorts Group. As part of its ongoing efforts to ensure the Board remains well-positioned to support the Group’s evolving priorities, MCHL has implemented changes and refreshed its Board composition as part of ongoing efforts to ensure it remains well-positioned to support the Group’s evolving priorities.

On 27 March 2026, MCHL appointed two new directors – Sir David Michels and Sir Howard Panter. Both bring extensive international experience across hospitality, large-scale operations and customer-focused businesses, and will further strengthen the Board’s commercial and strategic capabilities.

Sir David Michels is a highly respected veteran in the international hospitality sector, with extensive experience across hotel operations, asset management and corporate leadership. He has held senior executive and board roles in several leading global hotel groups.

Sir Howard Panter is a prominent entrepreneur and theatre producer, and co-founder of the Ambassador Theatre Group. He brings substantial experience in large-scale venue operations, international partnerships and creative industries, offering valuable insights into customer experience, brand development and global expansion.

As part of this broader board renewal and alignment across CDL Group, four directors have stepped down from the MCHL Board. These include Mr David Hassan, who stepped down as director on 30 March 2026 and continues in his role as Company Secretary and Interim Group General Counsel.

Three other directors — Mrs Wong Ai Ai, Mr Daniel Desbaillets and Ms Jenny Young – stepped down on 22 April 2026 as disclosed in a [CDL announcement](#). These CDL directors were appointed to MCHL Board last year. With the board now strengthened, they have stepped down to focus on their responsibilities on the CDL Board and its committees.

Mr Kwek Leng Beng, Executive Chairman of CDL Group and MCHL, said, “We would like to thank the four directors for their dedication and valuable contributions to the MCHL Board. With the new directors who have now come onboard to expand and strengthen our board, we are confident that these changes will support the Group’s continued growth and development as part of our ongoing renewal.”

These changes mark the transition to refresh the Board's composition. They do not affect MCHL's ongoing operations or governance oversight and will further strengthen the Board's expertise to support the Group's continued growth and development, in alignment with CDL.

MCHL Board Members

1. Mr Kwek Leng Beng
2. Mr Kwek Eik Sheng
3. Mr Jonathon Mackenzie Grech
4. Mr Alexander Richard Jason Wade
5. Ms Caroline Besson Frankel
6. Mr Niccolo Barattieri di San Pietro
7. Sir David Michels
8. Sir Howard Panter

Note to editor: Refer to Annex 1 for biographies of Sir David Michels and Sir Howard Panter

About Millennium & Copthorne Hotels Limited (MCHL)

Millennium Hotels and Resorts (MHR), the global brand of Millennium & Copthorne Hotels Limited (MCHL), is a dynamic hospitality group with more than 150 properties spanning four continents and 80 destinations. Its diverse brand portfolio includes The Biltmore, Grand Millennium, Millennium, M Social, Studio M, M Hotel, Copthorne and Kingsgate – offering the perfect location for business and leisure travellers who are looking for hospitality experiences that go above and beyond.

For media queries, please contact:

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Annex 1: Biographies of Sir David Michels and Sir Howard Panter



Sir David MICHELS **Non-executive Director**

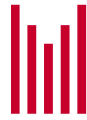
Sir David Michels is a highly regarded British hospitality and corporate leader, with several decades of senior executive, chairmanship and board experience across the hospitality, aviation, retail, real estate and investment sectors.


He began his career with Grand Metropolitan, gaining early international experience in hotel operations. He later joined the Hilton Group, where he served as Managing Director of Hilton UK and subsequently as Executive President of Worldwide Marketing, before being appointed Chairman of the Group. He went on to become Chief Executive of Stakis Hotels, leading the business through a period of significant transformation prior to its sale to Ladbroke Group.

In addition to his executive career, Sir David has held a number of prominent non-executive and senior independent roles. These include serving as Deputy Chairman of Marks & Spencer and Deputy Chairman of easyJet. He has also held directorships with a range of major organisations, including Jumeirah Group, British Land, RAB Capital, Strategic Hotels & Resorts Inc., Hilton Hotels Corporation, Arcadia Group and Paramount Restaurants.

Sir David is the co-founder, co-owner and Chairman of Michels & Taylor, an entrepreneurial hotel asset management and advisory business established in 2010. The firm advises hotel owners and investors on asset strategy, operational performance and long-term value creation. He also currently serves as Chairman of Miroma Group.

Sir David has played a significant role in industry leadership, having served as President of the British Hospitality Association and holding various leadership positions within UK tourism and hospitality bodies, including the Tourism Alliance



	<p>and the Institute of Hospitality. He was knighted in 2006 for services to the hospitality industry.</p> <p>Sir David brings extensive experience in hotel operations, asset management, corporate governance and strategic leadership across international markets.</p>
	<p>Sir Howard PANTER Non-executive Director</p> <p>Sir Howard Panter is one of the most influential figures in modern British theatre and live entertainment, with several decades of leadership experience spanning theatre ownership, production, venue operation and international touring.</p> <p>He is best known as the co-founder, Joint Chief Executive and Joint Chairman of the Ambassador Theatre Group (ATG), roles he held for more than two decades. Under his leadership, ATG grew into the world's largest commercial theatre operator, owning and operating over 60 venues across the UK, Europe and North America, and developing a fully integrated platform encompassing theatre ownership, production, ticketing and distribution.</p> <p>Sir Howard's involvement in the sector began in the early 1990s when he became a director of the company that acquired the Duke of York's Theatre, laying the foundations for what would become ATG. Following the acquisition of Trafalgar Studios in 2016, he went on to found Trafalgar Entertainment, an international live entertainment business focused on theatre, music, comedy and live events.</p> <p>His current projects include the development and operation of the new Olympia Theatre in London, a 1,575-seat venue forming part of the £1.3 billion redevelopment of the Olympia site, due to open in 2027.</p> <p>In addition to his executive roles, Sir Howard has held a number of significant non-executive and industry positions. He serves as Chair of the Birmingham Repertory Theatre (from March</p>

	<p>2020), is a member of the Development Board of the London Academy of Music & Dramatic Art (LAMDA), and a former Chairman of the Rambert Dance Company. He also serves as a director of Rocky Horror Company Limited.</p>
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